

INFO DAYS

Eastern Partnership Territorial Cooperation Programme Moldova-Ukraine



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LOGICAL FRAMEWORK



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Developing a project: Key components

1. Overall objective
2. Specific objective(s)
3. Expected results of the activities (outputs, outcomes and impact)
5. Activities to be done
6. Target group / beneficiaries
7. Partners
8. Cross border effect
9. Timeline
10. Means & Budget



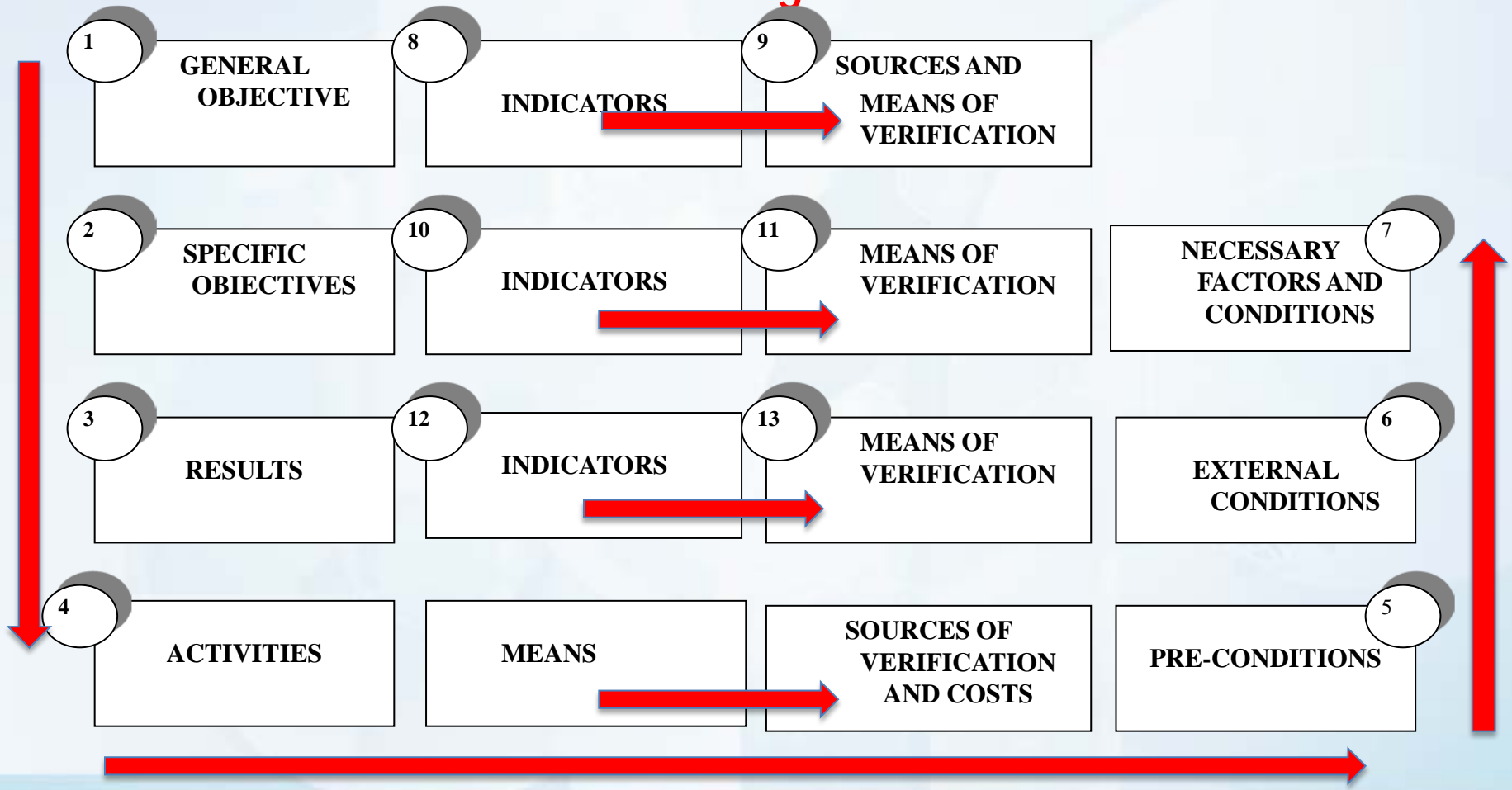
Logframe

| | Intervention Logic | Objectively verifiable indicators of achievement | Sources and means of verification | Assumptions |
|--------------------|--------------------|--|-----------------------------------|-------------|
| Overall objectives | | | | |
| Specific objective | | | | |
| Expected results | | | | |
| Activities | | Means | | Conditions |
| | | | Costs | |



| | Intervention logic | Objectively verifiable indicators of achievement | Sources and means of verification | Assumptions |
|-----------------------------|--|---|--|---|
| General Objective(s) | <i>What are the overall broader objectives to which the action will contribute?</i> | <i>What are the key indicators related to the overall objectives?</i> | <i>What are the sources of information for these indicators?</i> | |
| Specific objectives | <i>What specific objective is the action intended to achieve to contribute to the overall objectives?</i> | <i>Which indicators clearly show that the objective of the action has been achieved?</i> | <i>What are the sources of information that exist or can be collected? What are the methods required to get this information?</i> | <i>Which factors and conditions outside the Beneficiary's responsibility are necessary to achieve that objective? (external conditions) Which risks should be taken into consideration?</i> |
| Expected results | <i>The results are the outputs envisaged to achieve the specific objective. What are the expected results? (enumerate them)</i> | <i>What are the indicators to measure whether and to what extent the action achieves the expected results?</i> | <i>What are the sources of information for these indicators?</i> | <i>What external conditions must be met to obtain the expected results on schedule?</i> |
| Activities | <i>What are the key activities to be carried out and in what sequence in order to produce the expected results? (group the activities by result)</i> | <i>What are the means required to implement these activities, e. g. personnel, equipment, training, studies, supplies, operational facilities, etc.</i> | <i>What are the sources of information about action progress?</i> Costs <i>What are the action costs? How are they classified? (breakdown in the Budget for the Action)</i> | <i>What pre-conditions are required before the action starts? What conditions outside the Beneficiary's direct control have to be met for the implementation of the planned activities?</i> |

How to fill in the Logical Framework?



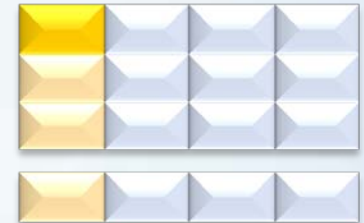
Information contained in the logical framework (2)

First column

□ General objective of the project

- the broad development impact to which the project contributes at a national or sectoral level
- To be achieved mostly some time AFTER the end of the project The project will contribute to a future impact
- Project has an impact for project stakeholders

(ex: to contribute to improved family health and the general health of the riverine eco-system)



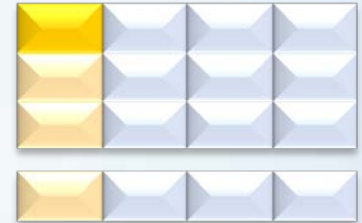
Information contained in the logical framework (3)

First column

□ Specific objectives/ purpose of the project

- the development outcome at the end of the project -Need to be achieved by the end of the project
- These are directly related to the problems or needs - the expected benefits to the target group(s)
- In achieving the specific objectives you will ensure achievement of the overall objectives

(ex: improved river water quality)



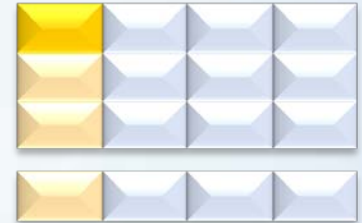
Information contained in the logical framework (4)

First column

Results

- The direct/tangible results (good and services) that the project delivers (outputs), and which are largely under project management's control
- Results collectively will lead to the achievement of the specific objectives; which contribute to the overall objectives
- They show what should be achieved by the end of the project

(ex: reduced volume of waste-water directly discharged into the river system by households and factories; waste-water treatment standards established and effectively enforced)



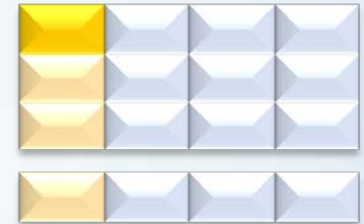
Information contained in the logical framework (5)

First column

□ Activities

- Activities are the tasks (work programme) that need to be carried out to the achievement of the planned results
- Activities need inputs, both physical and non-physical
- Activities should be directed to the target groups

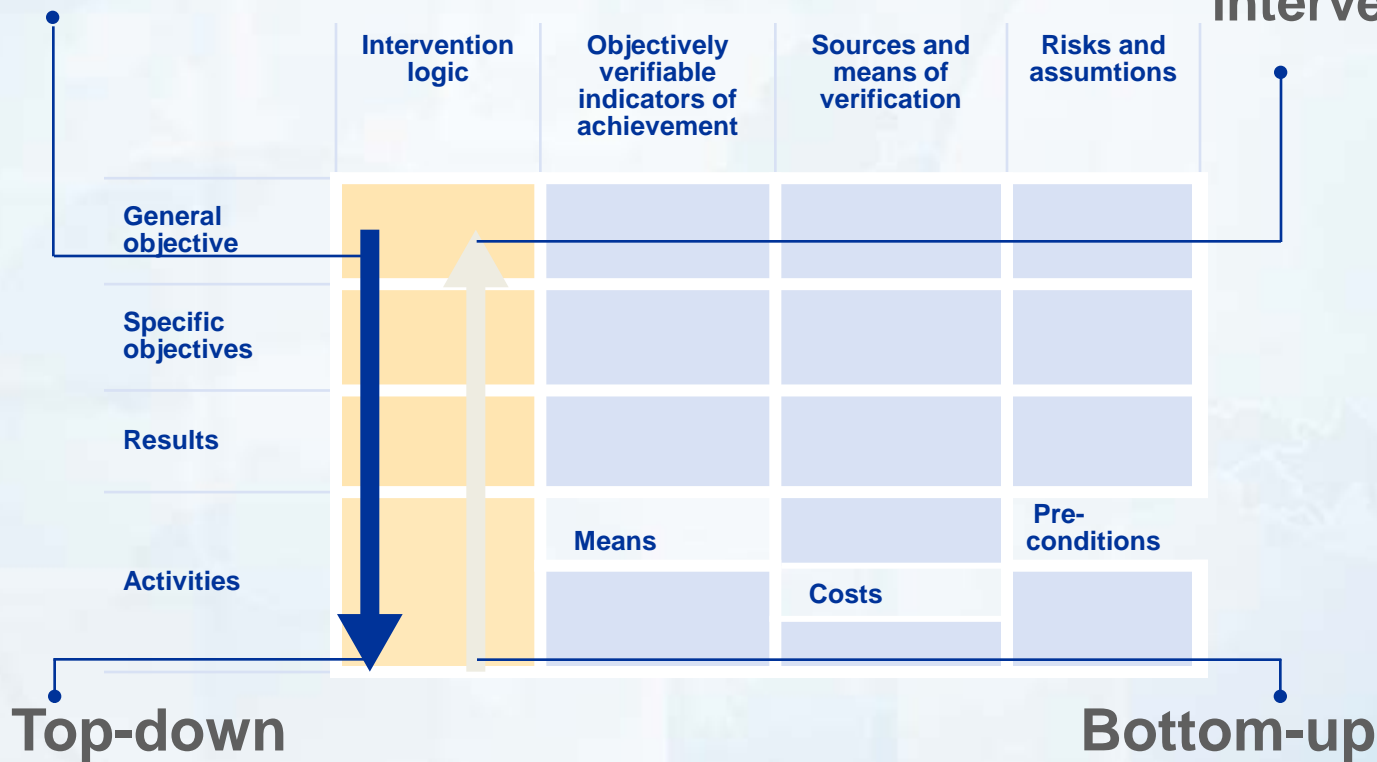
(ex: conduct baseline survey of households and businesses, complete engineering specifications for expanded sewerage network, identify appropriate incentives for factories to use clean technologies)



Column 1: Intervention logic

Development

Test of intervention



Information contained in the logical framework (1)

Second column

□ Objectively Verifiable Indicators

- help to check the feasibility of objectives and form the basis of the project's monitoring and evaluation system;
- must be **SMART** (**S**pecific to the objective it is supposed to measure, **M**easurable - either quantitatively or qualitatively, **A**vailable at an acceptable cost, **R**elevant to the information needs of managers, **T**ime-bound - when it is expected the objective/target to be achieved);
- A good indicator mentions: the target group, the quality, the quantity, the time and place
- should be independent of each other, each one relating to only one objective in the Intervention Logic, i.e. to either the Overall Objective, the Project Purpose or to one Result;
- it is often necessary to establish more than one indicator for each objective statement

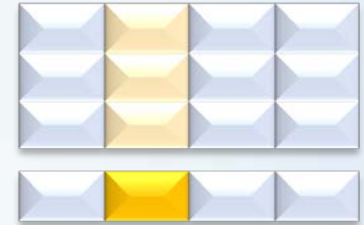
(ex: one indicator may provide good quantitative information, which needs to be complemented by another indicator focused on qualitative matters.

*Infant mortality rates reduced from 5% to 3% within 2 years of project implementation in Region Y
no. km of water supply network built; no. of persons trained;*



Information contained in the logical framework (2)

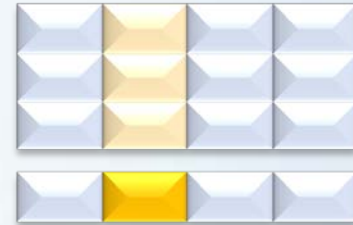
Second column



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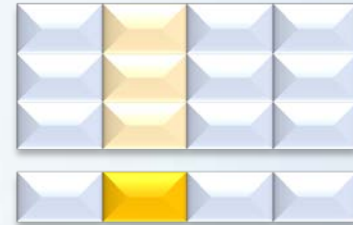
Information contained in the logical framework (3)



Second column

- ❑ **Impact indicators** = measure the extent to which a contribution to the overall objective has been made
(ex: incidence of water borne diseases, skin infections and blood disorders caused by heavy metals, reduced by 50% by 2014, specifically among low income families living along the river)
- ❑ **Outcome indicators** = help answer the question 'How will we know if the purpose has been achieved'? Should include appropriate details of quantity, quality and time
(ex: the concentration of heavy metal compounds and untreated sewerage is reduced by 25% compared to levels in 2010 and meets established national health/pollution control standards by end of 2013)
- ❑ **Output indicators** = help answer the question 'How will we know if the results have been delivered'? Should include appropriate details of quantity, quality and time
(ex: 70% of waste water produced by factories and 80% of waste water produced by households is treated in plants by 2012)

Information contained in the logical framework (4)



Second column

Means

- Means are physical and non-physical resources necessary for developing the planned activities and project management
- What are the means required?
- What personnel/staff resources are needed?
- What supplies and/or equipment are/is required?
- Is training required? What about studies, operational facilities etc.?
- Are Investments required?

Information contained in the logical framework (1)

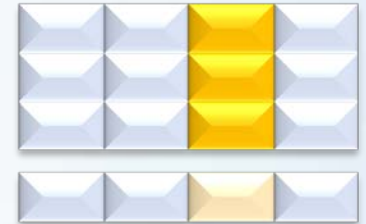
Third column

Source of verification

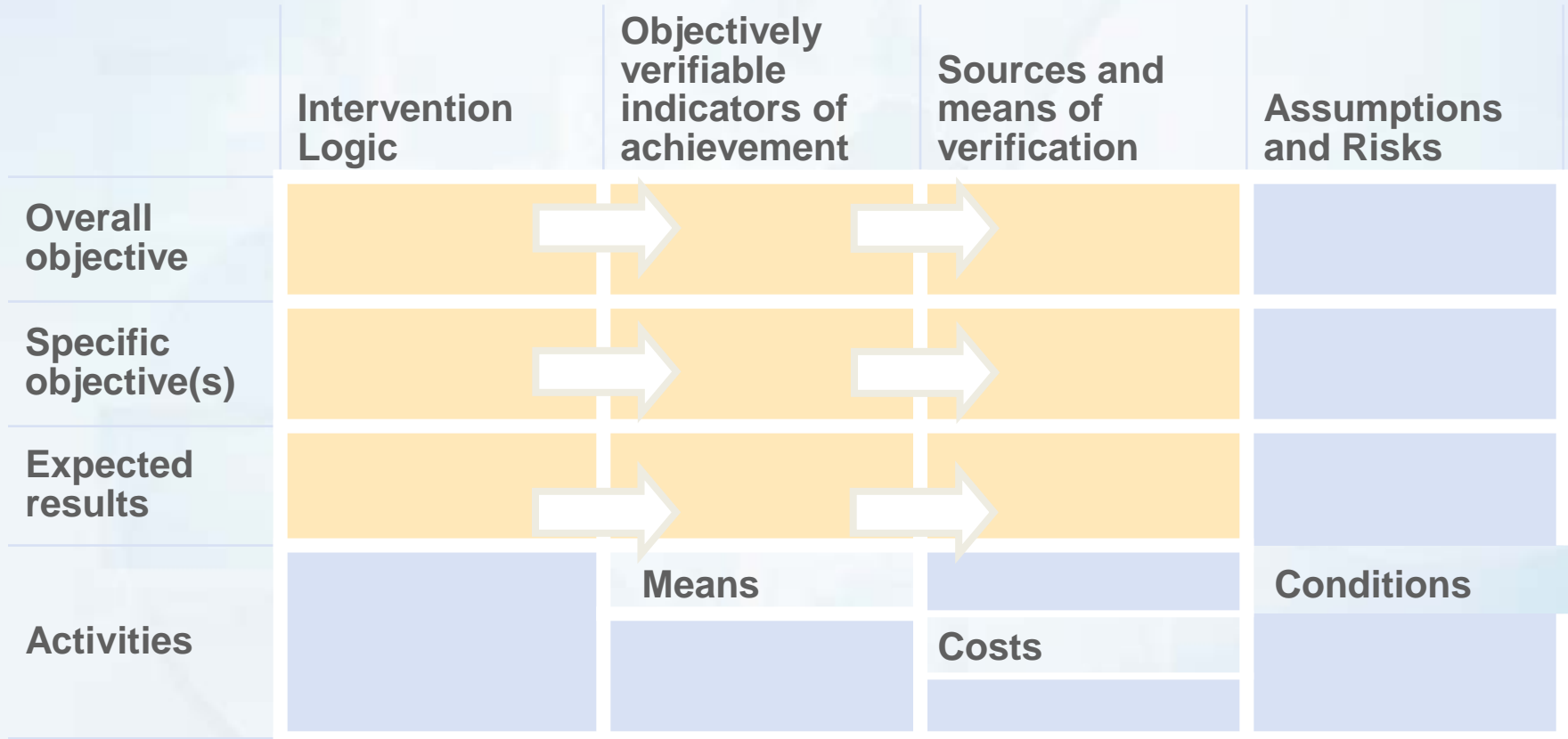
- Sources of information and methods used to collect and report it (including who and when/how frequently)
- Where can you find information about achieved indicators? Possible sources
 - internal project documentation e.g. reports or specific research
 - external data official statistics or external research

(ex: annual State of the Environment report by the Environmental Protection Agency, weekly water quality surveys, jointly conducted by the Environmental Protection Agency and the River Authority, Annual sample survey of households and factories conducted by municipalities)

Sometimes a **summary of costs/budget** is also provided

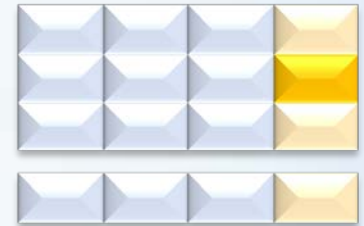


Indicators and sources of verification



Information contained in the logical framework (1)

Fourth column



□ Assumptions

- external factors that have the potential to influence (or even determine) the success of a project, but lie outside the direct control of project managers; they may impact on:
 - the purpose-objective linkage,
 - the result-purpose linkage,
 - the activity-result linkage.

(ex: the public awareness campaign conducted by the Local Government impacts positively on families sanitation and hygiene practices, river flows maintained above X mega litres per second for at least 8 months of the year)

Demonstrating the logic of the intervention

| | Intervention Logic | Objectively verifiable indicators of achievement | Sources and means of verification | Assumptions and Risks |
|-----------------------|--------------------|--|-----------------------------------|-----------------------|
| Overall objective | | | | |
| Specific objective(s) | | | | |
| Expected results | | | | |
| Activities | | Means | Costs | Conditions |

Diagram illustrating the logic of the intervention, showing the flow from Activities to Overall objective, and the relationship between Means, Costs, and Conditions.

Upward arrows indicate the flow from Activities to Overall objective.

Horizontal arrows indicate the relationship between Means, Costs, and Conditions, showing that Means and Costs are derived from Conditions.

Pay attention!

- In the Logical Framework, *the elements included in the Full Application must not be modified.*
- Check that general objective, specific objectives, expected results and outputs, groups of activities, objectively verifiable indicators of achievement, assumptions, sources and means of verification *remain unchanged.*
- Failing to do so, and having regard to the principle of equal treatment of all the applicants, the Evaluation Committee *will reject any Full Application which modifies, contradicts or is incoherent with the content of the Logical Framework/Full Application/Budget*, without further request for clarifications.



Common mistakes in filling in the Logical Framework.

- ❑ Logical framework is not filled in in *English*.
- ❑ Logical Framework is not *completely filled in*.
- ❑ There are *discrepancies* between elements mentioned in the Logical Framework, the Full Application or the Budget.
- ❑ *Indicators* are not correctly quantified.
- ❑ The *sources and means of verification* are incorrectly indicated or, at the moment of verification, are not available.
- ❑ The *assumptions and/ or preconditions* are not relevant.
- ❑ There are confusions in identifying the *indicators* - clear distinction between output, outcome and impact indicators is not made.
- ❑ *Results* are not correlated with activities.

Thank you for your attention!



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